일론 머스크로 본 조직 장악 or 기업재건 단계

(Workaholic / performance Oriented Management 관점)

신동형(donghyung.shin@gmail.com)

I. 대규모 구조조정을 통해서 효율성 극대화 원칙의 실행

- 명확한 기준 50%



- 빠르게 진행된 프로세스 → 이미 내부에 리스트는 있었다고 판단할 수 있음.

Team. In an effort to place Twitter on a healthy path, we will go through the difficult process of reducing our global workforce on Friday. We recognize that this will impact a number of individuals who have made valuable contributions to Twitter, but this action is unfortunately necessary to ensure the company's success moving forward. Given the nature of our distributed workforce and our desire to inform impacted individuals as quickly as possible, communications for this process will take place via email. By 9AM PST on Friday Nov. 4th, everyone will receive an individual email with the subject line: Your Role at Twitter. Please check your email, including your spam folder. If your employment is not impacted, you will receive a notification via your Twitter email. If your employment is impacted, you will receive a notification with next steps via your personal email. If you do not receive an email from twitter-hr@ by 5PM PST on Friday Nov. 4th, please email peoplequestions@twitter.com. To help ensure the safety of each employee as well as Twitter systems and customer data, our offices will be temporarily closed and all badge access will be suspended. If you are in an office or on your way to an office, please return home. We acknowledge this is an incredibly challenging experience to go through, whether or not you are impacted. Thank you for continuing to adhere to Twitter policies that prohibit you from discussing confidential company information on social media, with the press or elsewhere. We are grateful for your contributions to Twitter and for your patience as we move through this process. Thank you. Twitter

II. 핵심 조직을 장악하고 내 편을 만든다.

- 코드 리뷰를 함께 하며 핵심 개발자들과 소통하고 함께 라는 인식을 갖게 함.(LINK)



III. 전시·수술 상황이니 한방향으로 가는 것이 가장 중요한 바, 필요하지만 Bye 함.

- 일론 머스크, 트위터 직원에 '고강도 장시간 근무 싫으면 퇴사해'(LINK)

A Fork in the Road

Going forward, to build a breakthrough Twitter 2.0 and succeed in an increasingly competitive world, we will need to be extremely hardcore. This will mean working long hours at high intensity. Only exceptional performance will constitute a passing grade.

Twitter will also be much more engineering-driven. Design and product management will still be very important and report to me, but those writing great code will constitute the majority of our team and have the greatest sway. At its heart, Twitter is a software and servers company, so I think this makes sense.

If you are sure that you want to be part of the new Twitter, please click yes on the link below:

forms.gle

Anyone who has not done so by <u>5pm ET tomorrow</u> (Thursday) will receive three months of severance.

Whatever decision you make, thank you for your efforts to make Twitter successful.

Elon

IV. 조직 문화 재정의

- 생산성 향상을 위한 일하는 방식 정의



- V. 향후 예상되는 단계
- R&R 정의 및 프로세스 재정의
- 평가 및 보상 체계 재정의
- ※ 향후 또 어떻게 조직과 사업을 재정의할 수 있을지

[참조] ELON MUSK 기본적인 접근법



If you give yourself 30 days to clean your home, it will take you 30 days. But if you give yourself three hours, it will take three hours.